

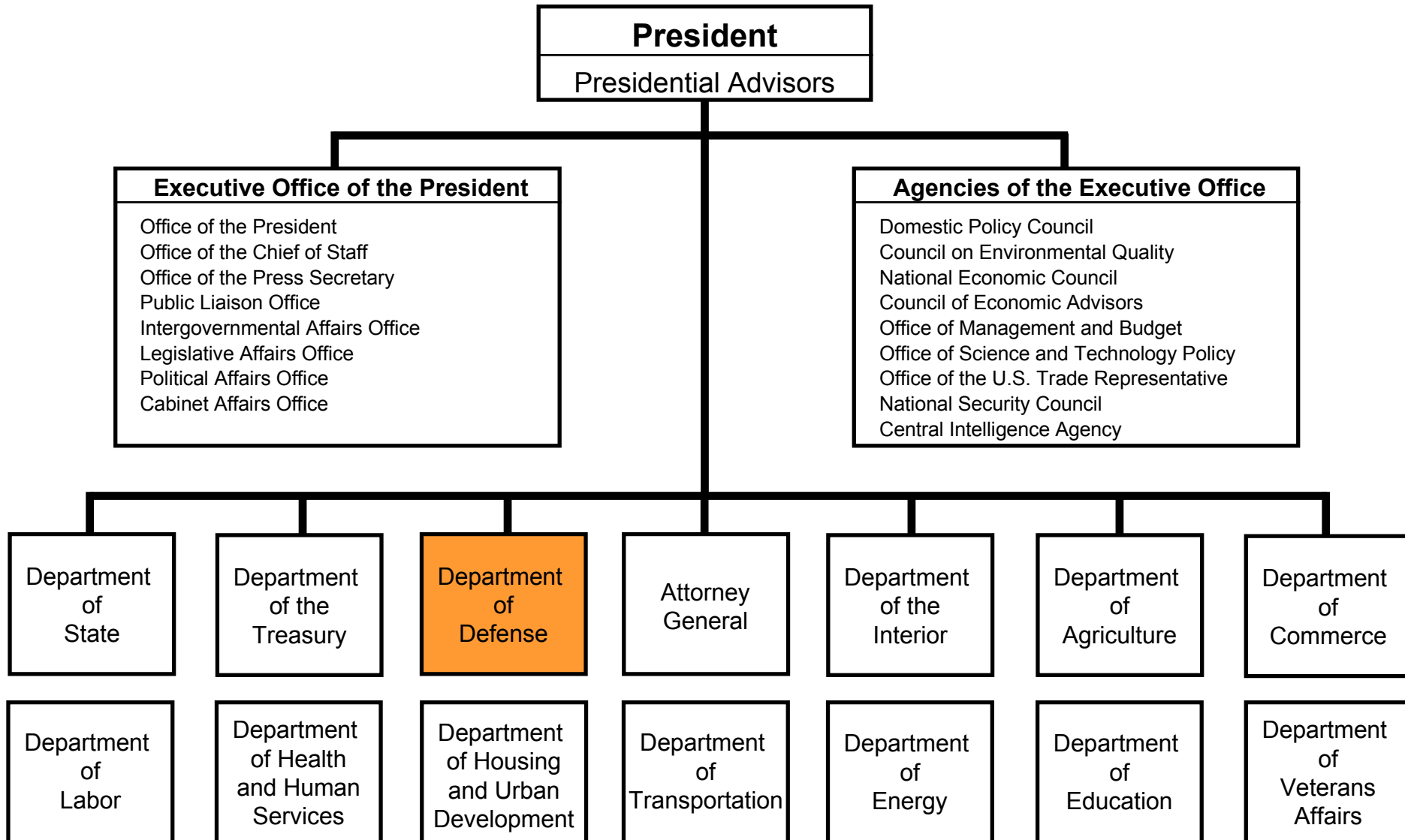


The Office of the Secretary of Defense, International Security Affairs

Office Roles, Missions, and Functions

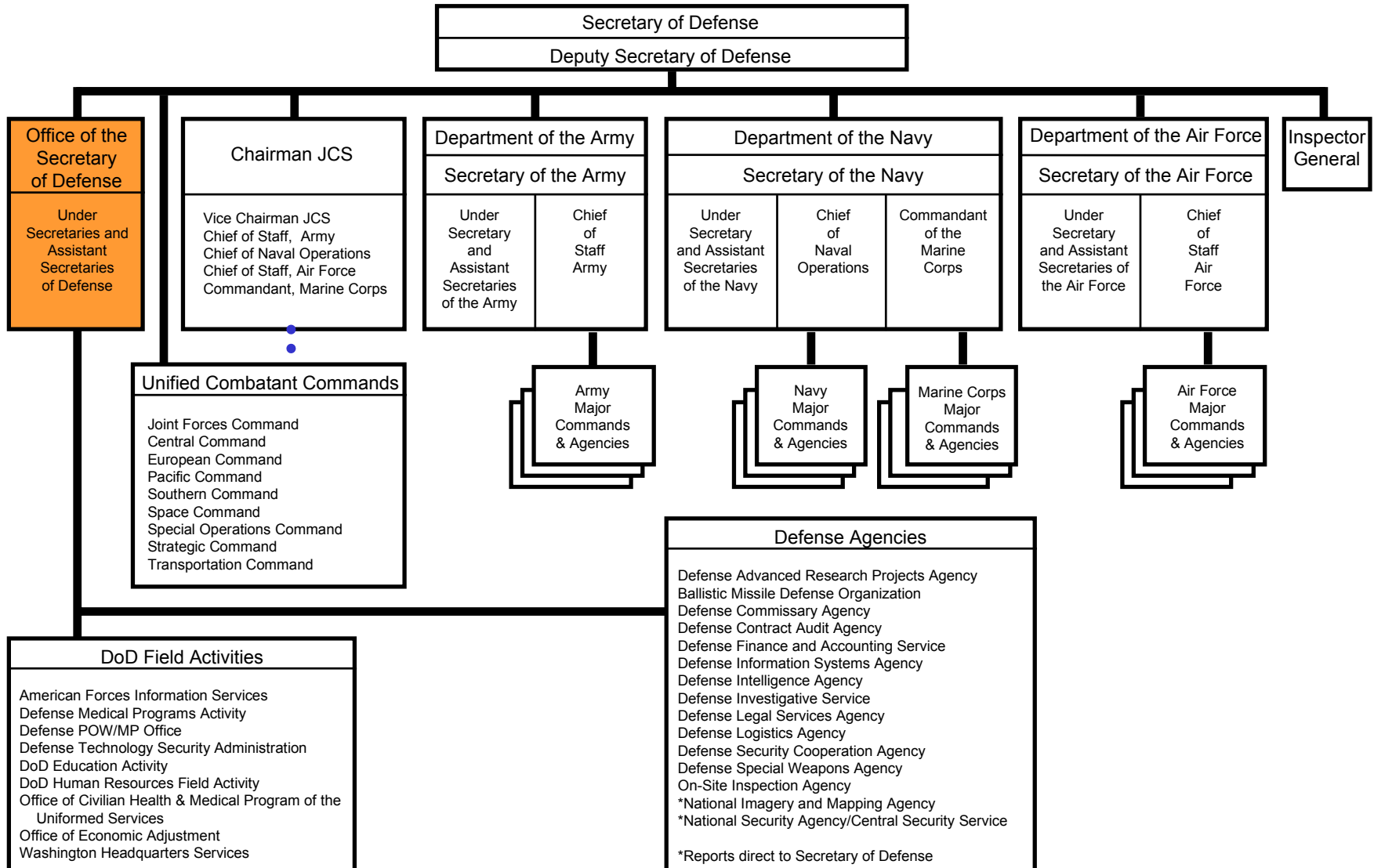
Office of African Affairs

DoD within the Executive Branch

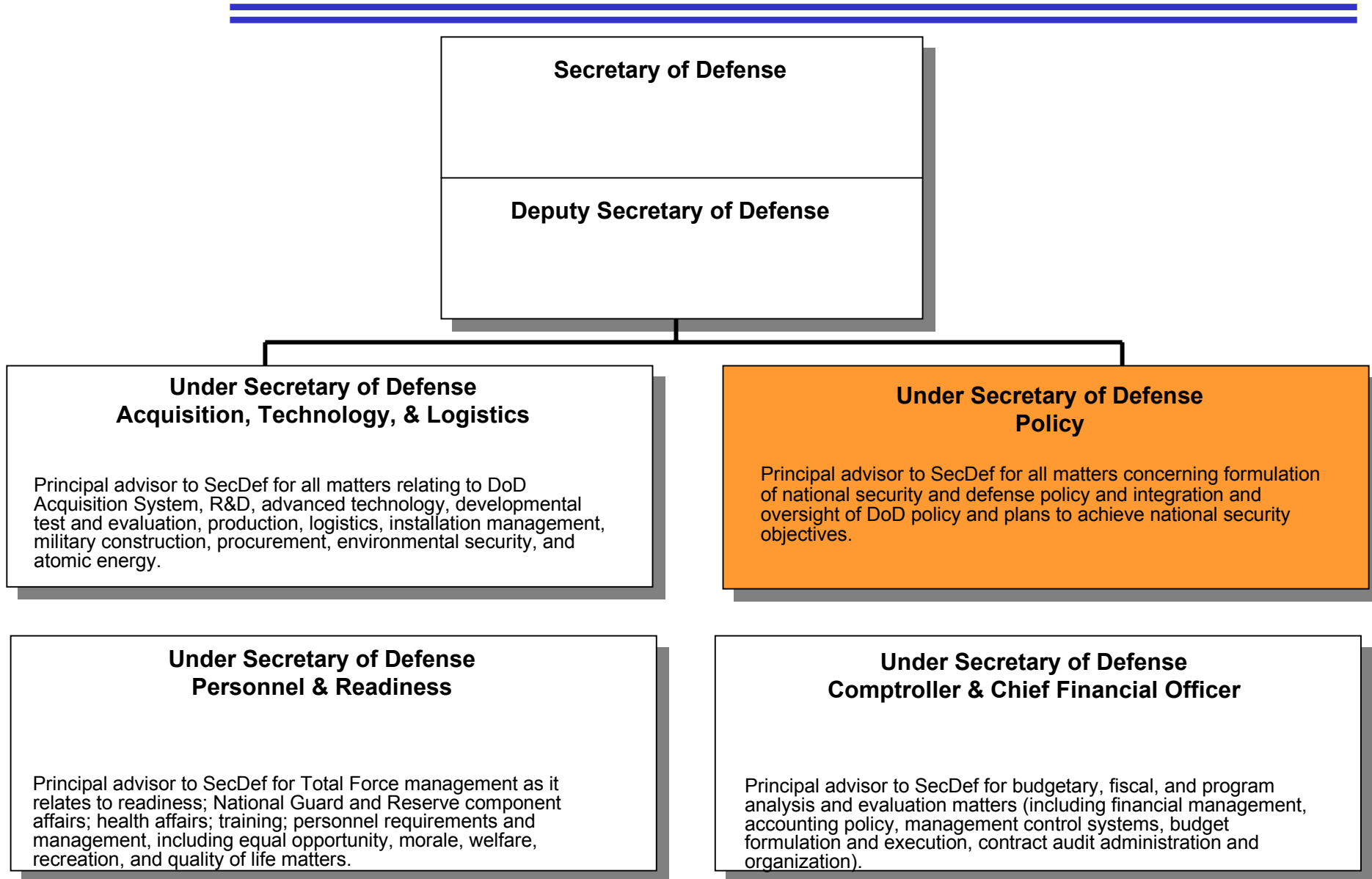


Office of the Secretary of Defense

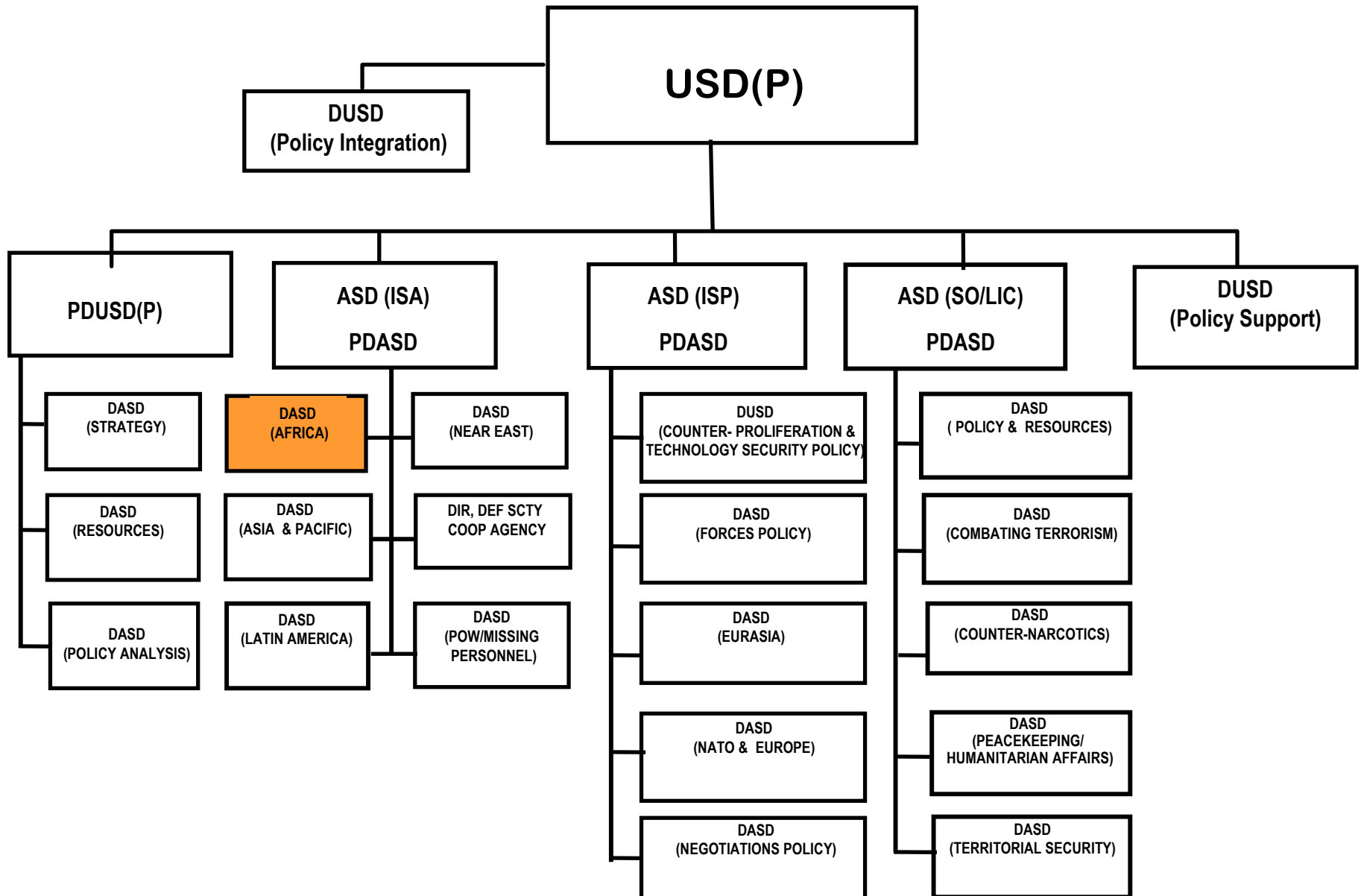
Department of Defense



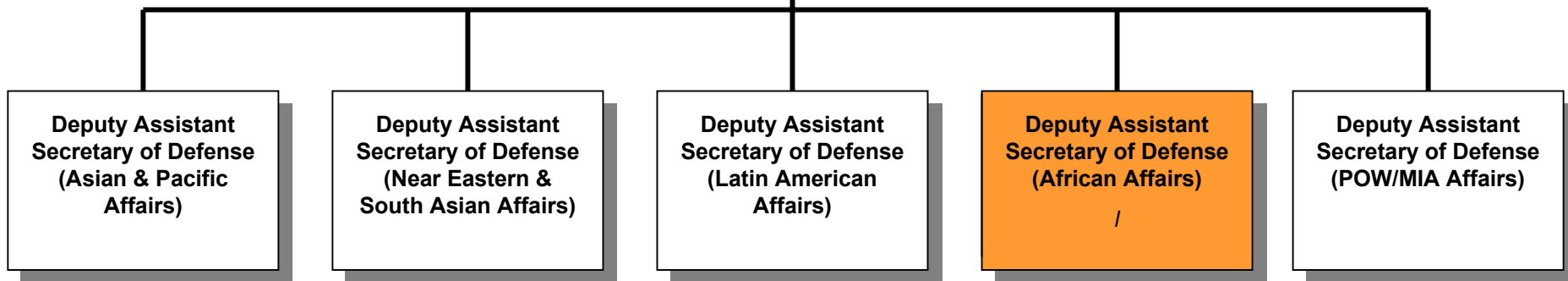
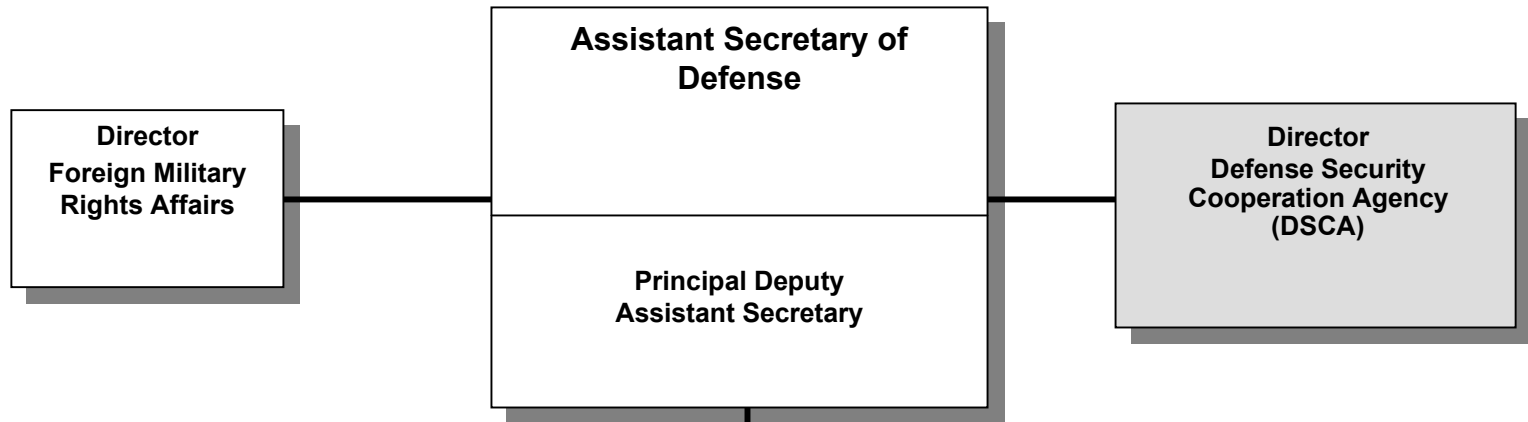
Secretary of Defense



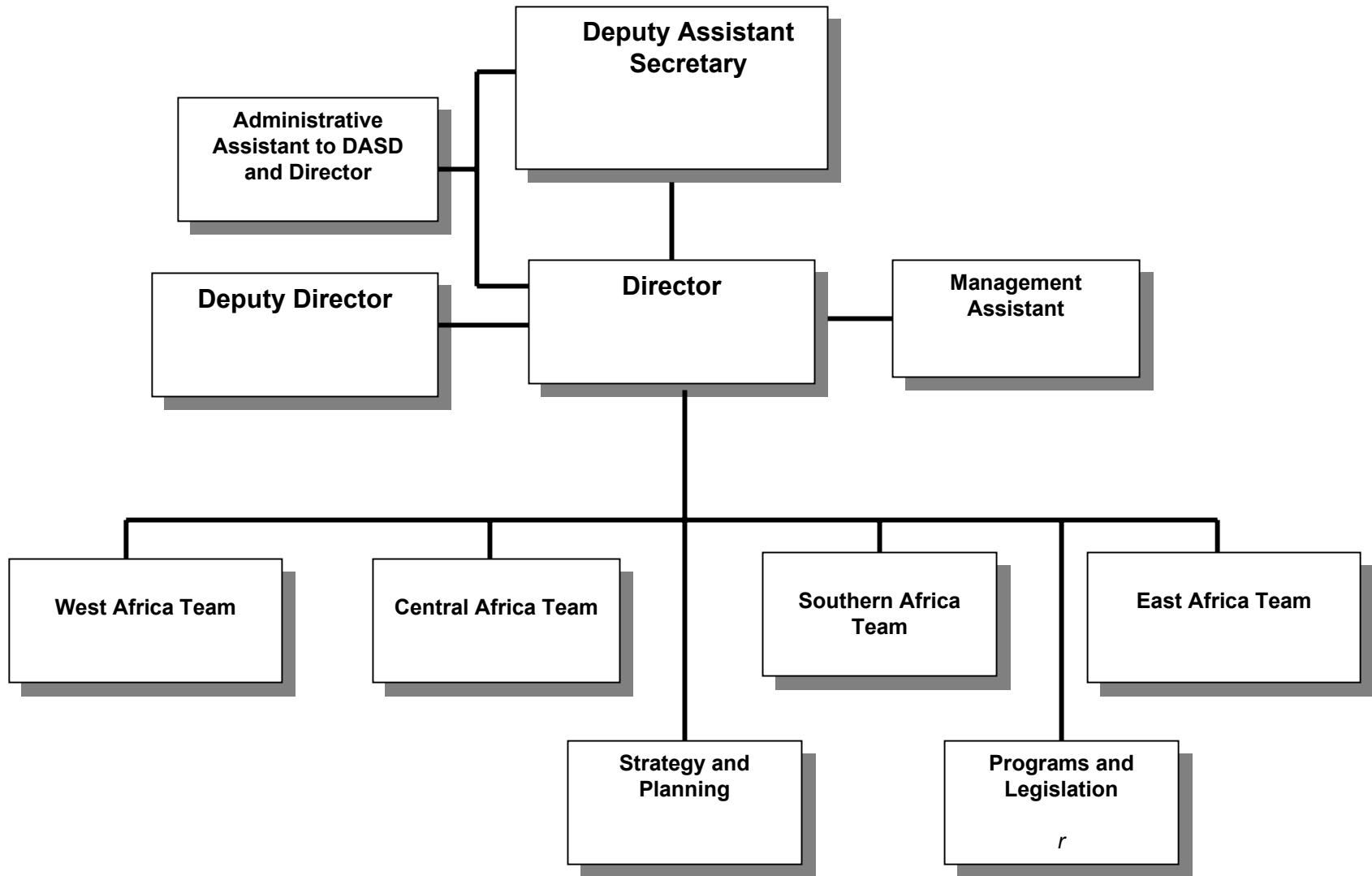
Under Secretary of Defense for Policy



Assistant Secretary for International Security Affairs



Office of African Affairs



Department of Defense

OSD/ISA/AA is responsible for Africa-related policy development, planning, guidance, oversight, and evaluation

- *Assist in the development of national security policies and strategies*
 - Develop policies on US defense relations with countries and organizations of SSA
 - Contribute to Defense Planning Guidance crafted by the Assistant Secretary of Defense for Strategy and Threat Reduction
 - Draft Prioritized Regional Objectives (PROs) for Contingency Planning Guidance (CPG) input
 - Recommend policies for Africa-specific and functional matters such as transnational threats or non-combatant evacuation operations
 - Participate in the Planning, Programming, and Budgeting process
 - Draft regional strategy language for input into National Security Strategy (NSS), National Military Strategy (NMS), and Defense Planning Guide (DPG)
- *Develop DoD plans for engagement in sub-Saharan Africa*
 - In coordination with CINC TEPS
 - In coordination with JS
 - In coordination with Embassy Country Teams
 - By country, subregional organization, and subregional program for SSA

Department of Defense (cont.)

- *Provide guidance on DoD policies and coordinate implementation with the Joint Staff, the Unified Combatant Commands, the Military Departments, and other DoD elements*
 - Draft issue and information papers
 - Brief senior DoD officials
 - Evaluate draft DoD policy guidelines, requirements, and priorities
 - Review the Theater Engagement Plans (TEPs) and strategies of the Unified Combatant Commands, which exercise command authority over US forces
- *Provide oversight during implementation*
 - Ensure that programs serve operational requirements
 - Monitor program implementation for effectiveness and efficient resource use
 - Exchange information on events in sub-Saharan Africa and maintain open lines of communication with Unified Commands, DAOs, SAOs, and other components
- *Evaluate effectiveness of Shape, Prepare, and Respond activities in SSA*
 - In conjunction with JS, CINCs, and Embassy Country Teams

Informal Policy Actors

OSD/Office of African Affairs interacts with and receives input from a wide range of domestic and international actors. All of these actors can influence defense policy

Academia

United Nations

Media

Office of the Secretary of Defense

International Organizations

Public

State Governments

Industry

NGOs

Local Governments

Foreign Media

Foreign Nationals

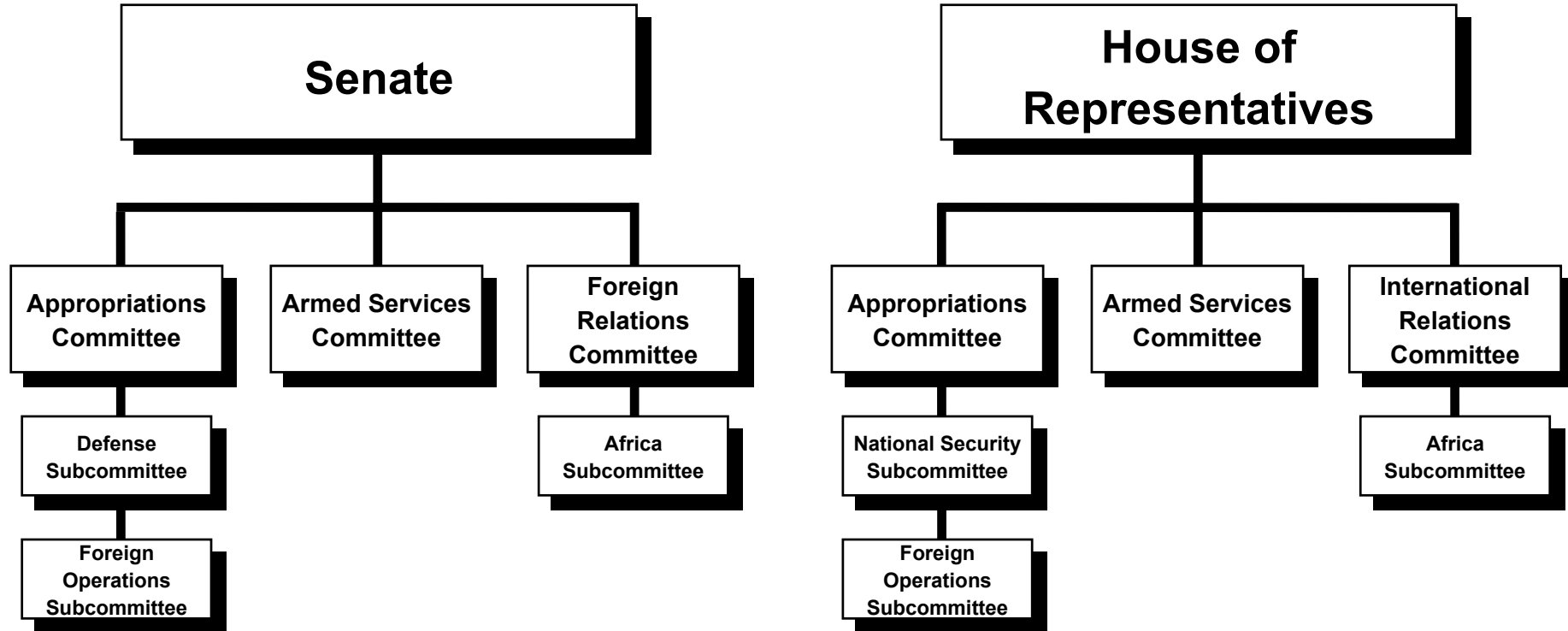
Foreign Governments

Foreign Industry

Foreign NGOs

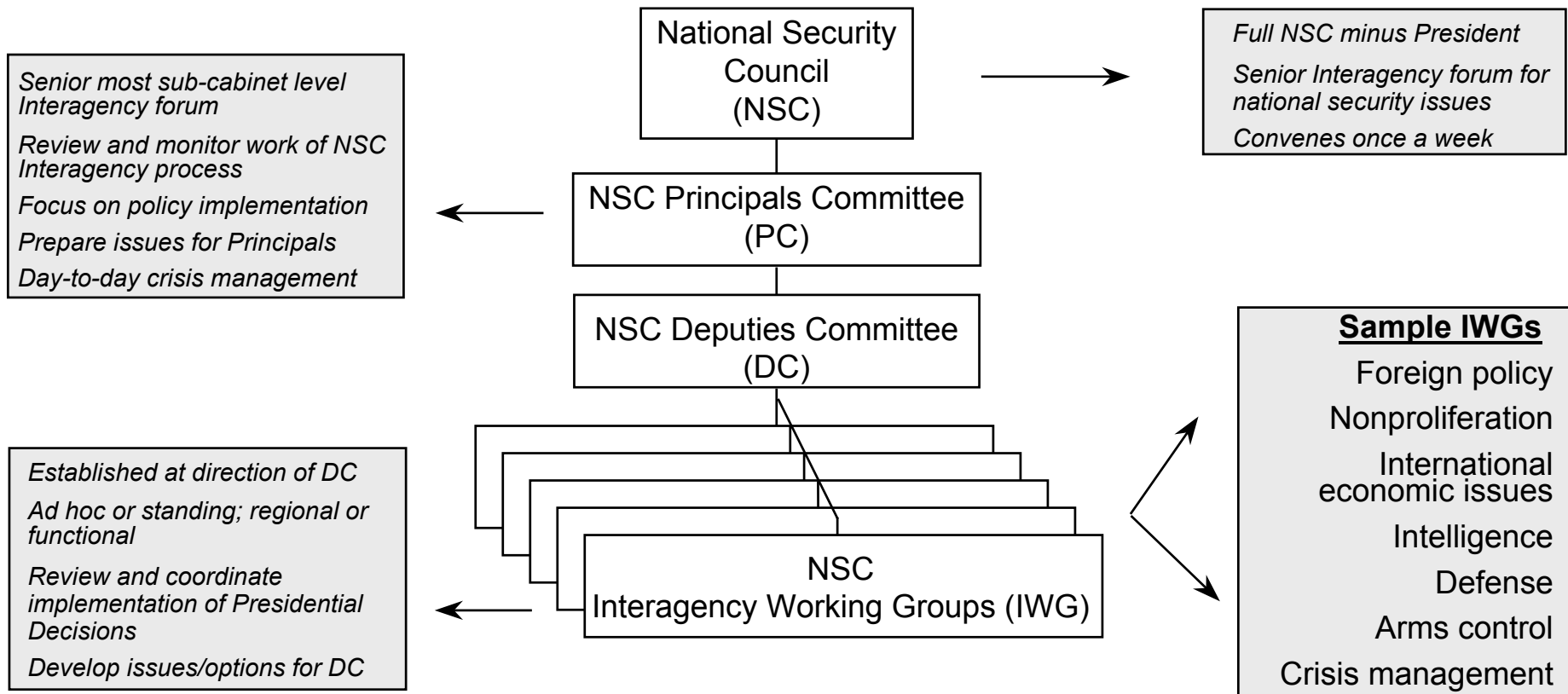
Congress

OSD/ISA/African Affairs works together with members of the committees highlighted below on policy and budget issues



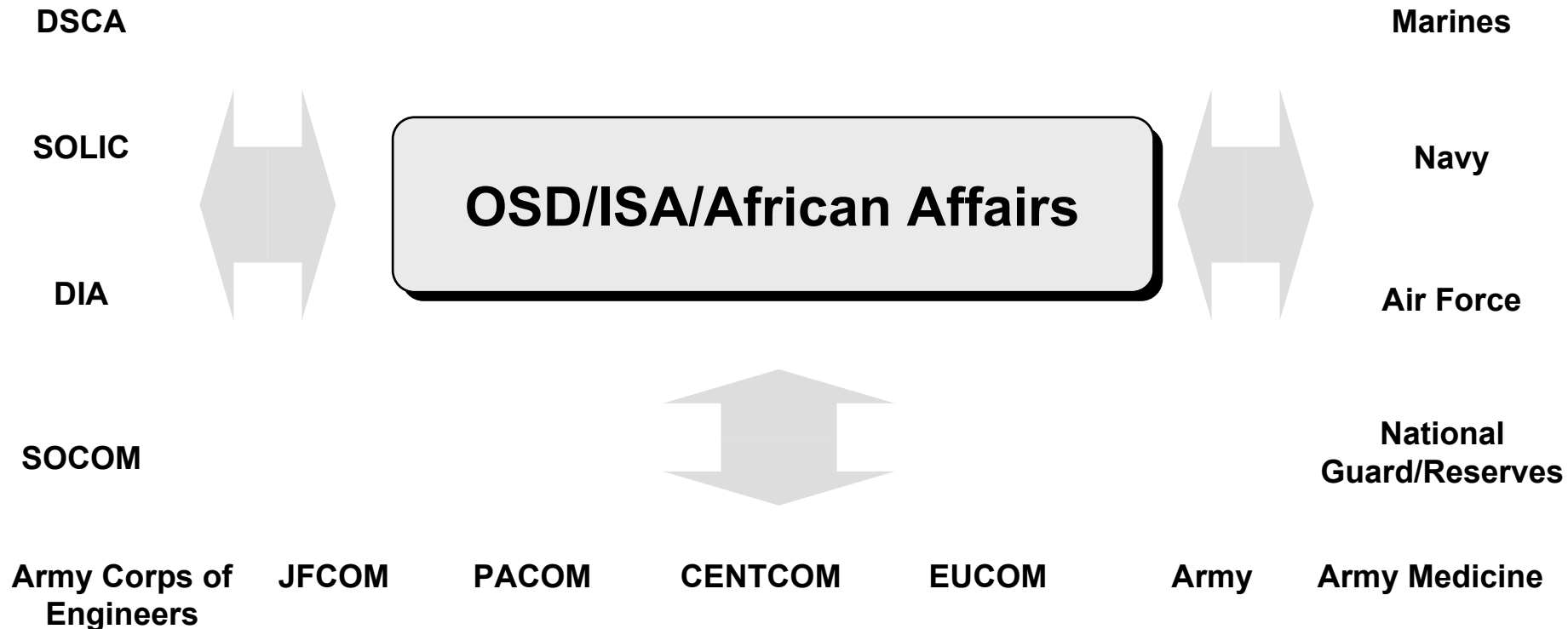
National Security Council

OSD/ISA/African Affairs works with the White House and National Security Council to formulate policy



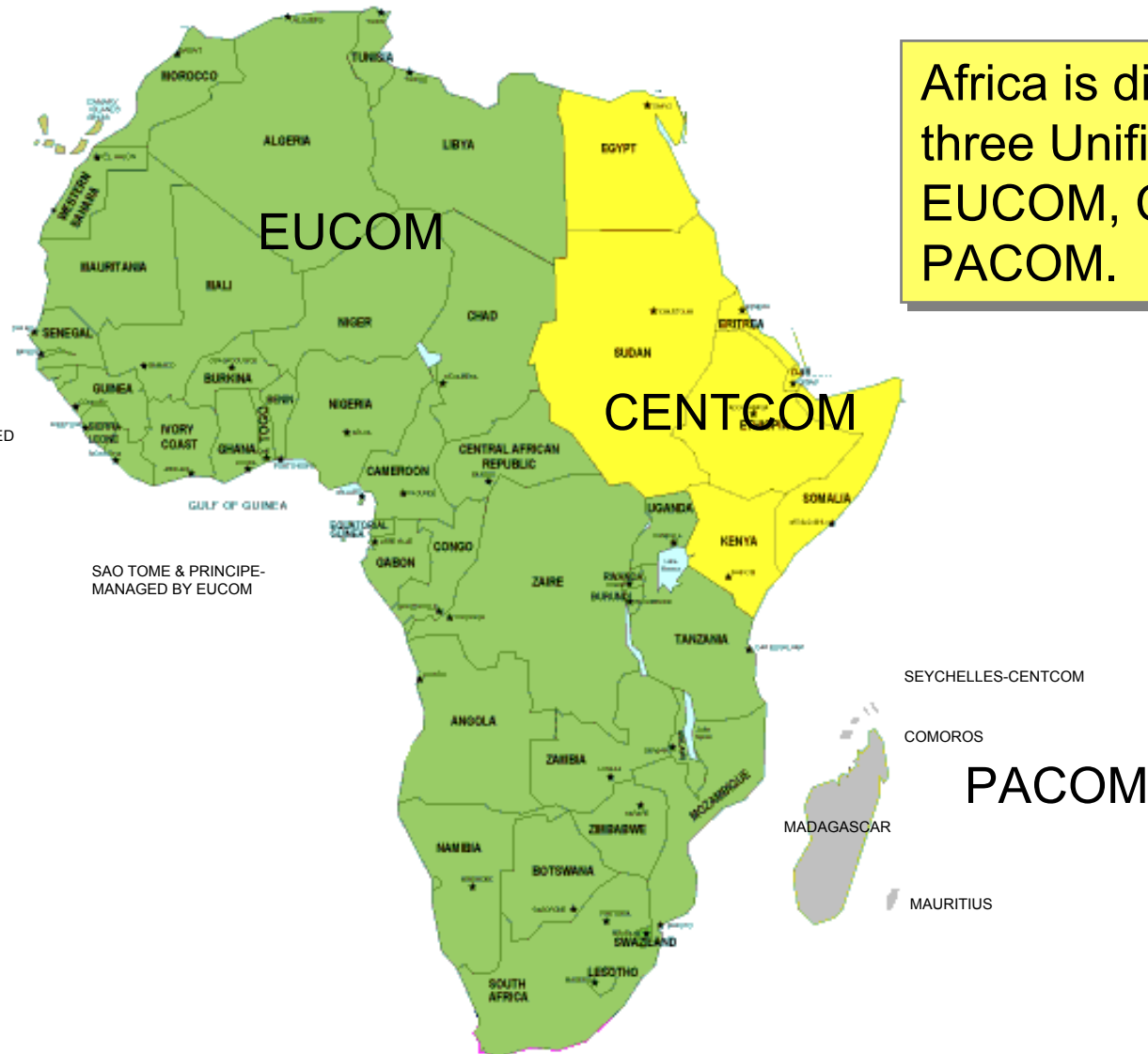
DoD Elements in Sub-Saharan Africa

OSD/ISA/African Affairs is connected to all the DoD elements that engage in sub-Saharan Africa (SSA)





DoD Areas of Responsibility (AORs)



Africa is divided among three Unified Commands: EUCOM, CENTCOM, and PACOM.